

# Supplemental documents Summary of Financial Statements for Fiscal Year 2012

May 15, 2013 NIPPON SUISAN KAISHA, LTD.

# Consolidated Income Statement (Y-on-Y)

Overview of FY2012

Ordinary Income

Extraordinary Income

Income before taxes

Net Income (Loss)

Income taxes - current

Income taxes - deferred

Income before minority interests

Minority Interest Income (Loss)

Extraordinary Expenses



# **ONISSUI**

(2)

(29)

13

20

(36)

4

49

(90)

(22)

(67)

%

5.4%

0.4%

(39.2%)

(35.2%)

Concentation in Charlette (1 cm 1)												
(Unit: 100 million yen)												
	FY2012	%	FY2011	%	Increase /decrease							
Net Sales	5,668		5,380		288							
Gross Profit	1,202	21.2%	1,197	22.3%	4							
SGA expenses	1,144		1,101		42							
Operating Income	58	1.0%	95	1.8%	(37)							
Non Operating Income	45		40		4							
Non Operating Expenses	48		51		(2)							

54

20

96

(21)

47

(3)

(66)

(18)

(47)

1.0%

(0.4%)

(0.8%)

84

6

76

14

43

(52)

23

3

20

1.6%

0.3%

0.4%

#### Special Notes to Consolidated Income Statement



- Impact of exchange conversion on net sales (estimated) : +20.3 billion yen
- Impact of newly-consolidated companies on net sales : +29.5 billion yen

(Hachikan Co., Ltd., Kaneko Sangyo Co., Ltd., Leuchtturm Beteiligungs-und Holding Germany AG)

- Extraordinary loss: 9.6 billion yen Including loss on liquidation of business: 8.3 billion yen (withdrawal from the business of Netuno International S.A., Brazil)
  - Profile of Netuno International S.A.
    - Location : Recife, Brazil
    - Business activities: Tilapia and shrimp farming, export of marine products (lobster, etc.)
  - Reasons for withdrawing from business
    - Although the tilapia business seems to have improved to a certain degree, business expansion and fundamental business restructuring are expected to require a considerable amount of additional investment of business resources.
    - Tilapia sales are mainly generated in the domestic market; it is not easy to pursue group synergies.

#### Special Notes to Consolidated Income Statement



- Reasons for withdrawing from business
  - Lobster catches and purchasing are unreliable.
  - The Company has already withdrawn from in-house shrimp farming due to the risk of outbreak of fish diseases and import bans being lifted, among other factors.
  - The new president who had been conducting improved management died in a traffic accident

Given that this business is highly risky and will take a long time to become profitable, and considering the tough management conditions faced by the Company, we have determined that the Company should withdraw from this business.

Breakdown of loss on liquidation of business

( 61111 : 100	minion yen				
Loss on impairment of noncurrent assets	45				
Withdrawal expenses, etc.	19				
Allowance for bad debt	11				
Loss on write-down of inventory assets, etc.					
Loss on liquidation of business Total	83				
Minority Interest Income (Loss)					
Amount of impact	68				



(Units: 100 million yen)

Current Asset 2,015 (+74)	Current Liabilities 2,023 (+61)
Noncurrent Accet	Noncurrent Liabilities 1,559 (+152)
Noncurrent Asset 2,200	
(+133)	Net Assets 632 (▲6)
Total Assets	Inc. Total Shareholder's
4,216	Equity 497
(+207)	(+38) Capital ratio : 11.8%

Breakdown of Increase/Decrease								
Current	74	Accounts Receivable	30					
Assets		Merchandise and Finished Goods	(54)					
		Work in process	26					
		Raw materials and supplies	53					
Noncurrent	133	Property, Plant and Equipment	32					
Assets		Intangible Assets	3					
		Investments and other Assets	97					
Current	61	Short-term loans payable	100					
Liabilities		Other	(53)					
Noncurrent	152	Long-term loans payable	121					
Liabilities		Provision for retirement	35					
Net Assets	(6)	Retained Earnings	(67)					
		Accumulated Other Comprehensive Income	105					
		Minority Interests	(44)					

Impact of newly-consolidated companies on net assets (Kaneko Sangyo, Leuchtturm)

+14.1 billion yen

ightharpoonup Capital ratio '12/3 11.5% ightharpoonup '13/3 11.8%

#### Overview of FY2012 Consolidated Cash Flow Statement (Y-on-Y)



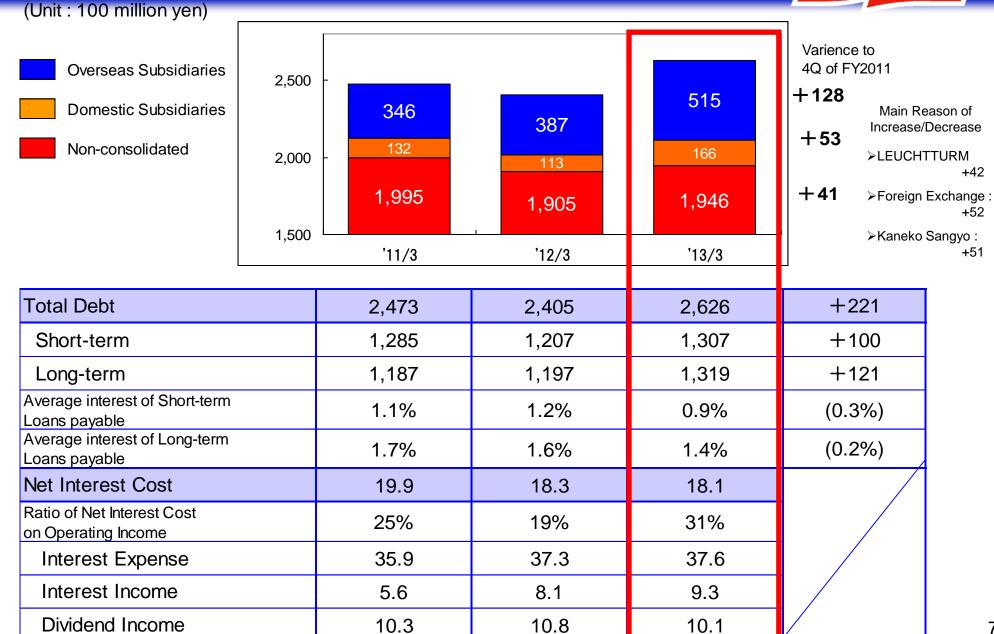
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	'13/3	'12/3	Y-on-Y	Breakdown	'13/3	'12/3	Y-on-Y
				Income before income taxes and minority interests	(21)	14	(36)
				Depreciation and amortiization	168	167	0
Operating activities	151	238	(86)	Loss on liquidation of business	83	41	42
				Increase of working capital	7	(29)	37
				Other	(52)	62	(115)
				Purchase of property, plant and equipment	(192)	(122)	(70)
	(213)	(4.07)	(45)	Proceeds from sales of property, plant and equipment	29	1	27
				Purchase of intangible assets	(12)	(32)	20
				Proceeds from sales of investment securities	22	1	20
Investing activities		(167)		Purchase of investments in subsidiaries	(44)	-	(44)
				Purchase of investments in subsidiaries resulting in change in scope of consolidation	(15)	(2)	(12)
				Increase (Decrease) in short-term loans receivable	(18)	(6)	(12)
				Increase (Decrease) in short-term loan	25	(79)	105
Financing activitites	84	(90)	174	Increase (Decrease) in long-term loan	84	30	53
				Cash dividends paid	(13)	(27)	13
Cash and cash equivalent at end of period	181	149	31				

<sup>\* &</sup>quot;Other" of Operating activities includes increase in advance payments and decrease in advances received.

#### Overview of FY2012

#### Consolidated Loans Payable & Net Interest Cost





#### Overview of FY2012 Y-on-Y Comparison of Net Sales by Segment Matrix



	(Gritt: 100 trillion yet)															
	Jap	an	North America		South America		Asia		Europe		Sub Total		Consolidated Adjustment		Grand Total	
Marine	1,895	(70)	352	(71)	296	(▲ 14)	150	( <b>▲</b> 0)	374	( <b>▲</b> 0)	3,069	(126)	<b>▲</b> 739	( ▲ 35)	2,329	(91)
Products	1,825		281		310		150		374		2,942		<b>▲</b> 704		2,238	
Food	3,030	(161)	456	(55)			68	(9)	156	(59)	3,710	(285)	▲ 1,030	(▲ 196)	2,680	(89)
Products	2,868		401				58		96		3,424		<b>▲</b> 834		2,590	
Fine	291	(15)					2	(0)			293	(15)	<b>▲</b> 18	( <b>▲</b> 0)	275	(15)
Chamicals	275						2				278		<b>▲</b> 18		259	
Logistics	215	(16)									215	(16)	▲81	<b>(▲</b> 7)	133	(9)
Logistics	198										198		<b>▲</b> 74		124	
Others	329	(89)					1	(0)			330	(89)	▲81	( <b>▲</b> 6)	249	(82)
Others	240						1				241		<b>▲</b> 74		167	
Sub Total	5,761	(352)	809	(126)	296	(▲14)	222	(9)	530	(59)	7,619	(533)				
Sub Total	5,409		682		310		212		471		7,085					
Consolidated	<b>▲</b> 1,436	(▲ 189)	<b>▲</b> 189	(▲48)	<b>▲</b> 176	(10)	<b>▲</b> 126	(▲11)	▲22	( <b>▲</b> 6)			▲ 1,951	(▲ 245)		
Adjustment	<b>▲</b> 1,246		<b>▲</b> 141		<b>▲</b> 186		<b>▲</b> 115		▲ 15				▲ 1,705			
Grand	4,325	(162)	619	(78)	119	( <b>▲</b> 4)	95	(▲1)	508	(52)					5,668	(288)
Total	4,162		540		123		97		455						5,380	

<sup>\*</sup> The upper columns indicate the results of FY2012, and the lower columns indicates those of FY2011.

<sup>(</sup>The Italic figures mean increase/decrease.)

<sup>\*</sup>Consolidated adjustment includes the elimination of Net Sales among the group companies.

<sup>\*</sup> Impact of newly-consolidated companies on net sales : 29.5 billion yen

<sup>(</sup>Hachikan:14.1 billion yen, Kaneko Sangyo: 12.9 billion yen, LEUCHTTURM 2.4 billion yen)

 $<sup>^{\</sup>star}$  Impact of exchange conversion on net assets (estimated) : 20.3 billion yen

#### Overview of FY2012

#### Y-on-Y Comparison of Operating Income by Segment Matrix

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Citiosei.	

															(011	IL. 100		ii yeii)
	Ja <sub>l</sub>	pan	North A	America	South A	merica	As	ia	Eur	ope	Commo	on Cost	Sub Total		Consolidated Adjustment		Grand Total	
Marine	11	(▲8)	7	(5)	▲ 37	(▲50)	<b>▲</b> 2	(5)	3	<b>(▲</b> 2 <b>)</b>			<b>▲</b> 17	(▲50)	<b>▲</b> 7	(5)	▲ 25	(▲45)
Products	20		1		13		<b>▲</b> 7		6				33		<b>▲</b> 12		20	
Food	14	(▲14)	8	<b>(</b> ▲1)			0	(3)	<b>▲</b> 3	(▲9)			19	(▲21)	<b>▲</b> 0	(5)	19	(▲15)
Products	28		9				▲ 3		5				40		<b>▲</b> 5		34	
Fine	72	(9)					0	(0)					73	(9)	0	(0)	73	(9)
Chemicals	63						0						63		0		63	
Logistics	17	(1)											17	(1)	1	<b>(▲</b> 0 <b>)</b>	18	(1)
Logistics	15					_			i				15		1		17	
Others	12	(5)					0	<b>(▲</b> 0 <b>)</b>					12	(5)	<b>▲</b> 0	<b>(▲</b> 1)	11	(4)
Outers	6						0			ı			6		0		7	
Common											▲ 39	(7)	▲ 39	(7)	0	(1)	▲ 38	(8)
Cost											<b>▲</b> 46		<b>▲</b> 46		<b>▲</b> 1		<b>▲</b> 47	
Sub Total	128	<i>(</i> <b>▲</b> <i>5)</i>	15	(4)	▲ 37	( ▲ 50)	▲ 2	(8)	<b>A</b> 0	(▲12)	▲ 39	(7)	64	(▲48)				
Sub Total	133		11		13		▲ 10		11		<b>▲</b> 46		112					
Consolidated	<b>▲</b> 6	<b>(▲</b> 2 <b>)</b>	0	(6)	5	(7)	<b>▲</b> 0	(0)	<b>▲</b> 5	<b>(</b> ▲1)	0	<b>(▲0)</b>			<b>▲</b> 6	(10)		
Adjustment	<b>▲</b> 4		<b>▲</b> 5		<b>▲</b> 1		<b>▲</b> 1		<b>4</b>		0				<b>▲</b> 17			
Grand	121	<b>(▲</b> 7 <b>)</b>	16	(10)	▲ 32	(▲43)	<b>A</b> 2	(9)	<b>▲</b> 6	(▲13)	▲ 39	(6)					58	(▲37)
Total	129		5		11		▲ 12		7		<b>▲</b> 46						95	

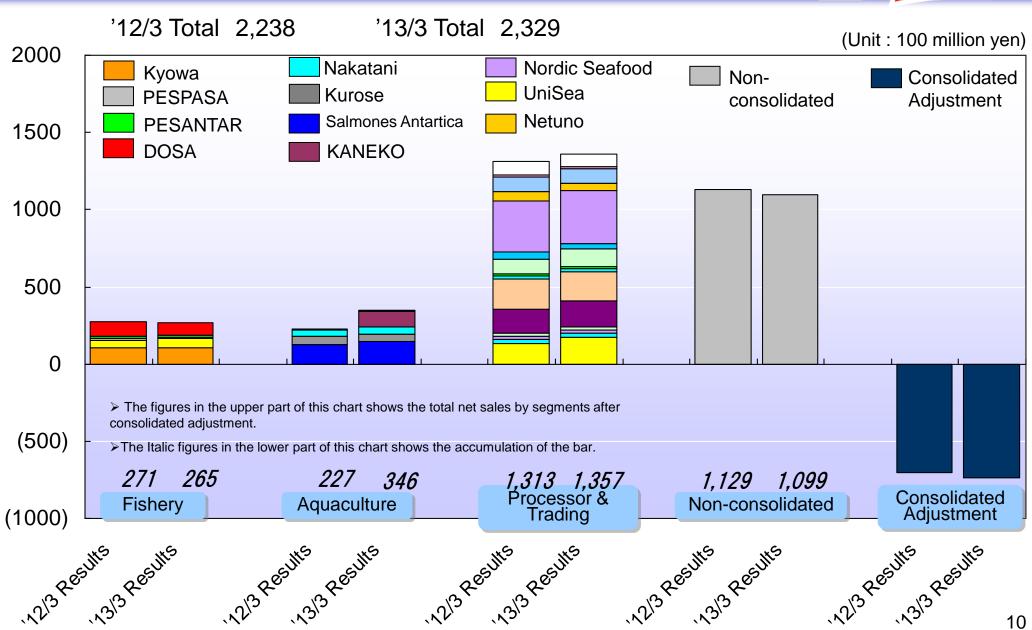
<sup>\*</sup> The upper columns indicate the results of FY2012, and the lower columns indicates those of FY2011. (The Italic figures mean increase/decrease.)

<sup>\*</sup> Consolidated adjustment include amortization of goodwill and unrealized income in inventory.

<sup>\*</sup> FY2011 results are different from prior disclosure because they were reclassified based on a new allocation method in accordance with the Accounting Standard for Accounting Changes and Error Corrections.

#### Overview of FY2012(Marine Products) Y-on-Y Comparison of Net Sales by Group Companies

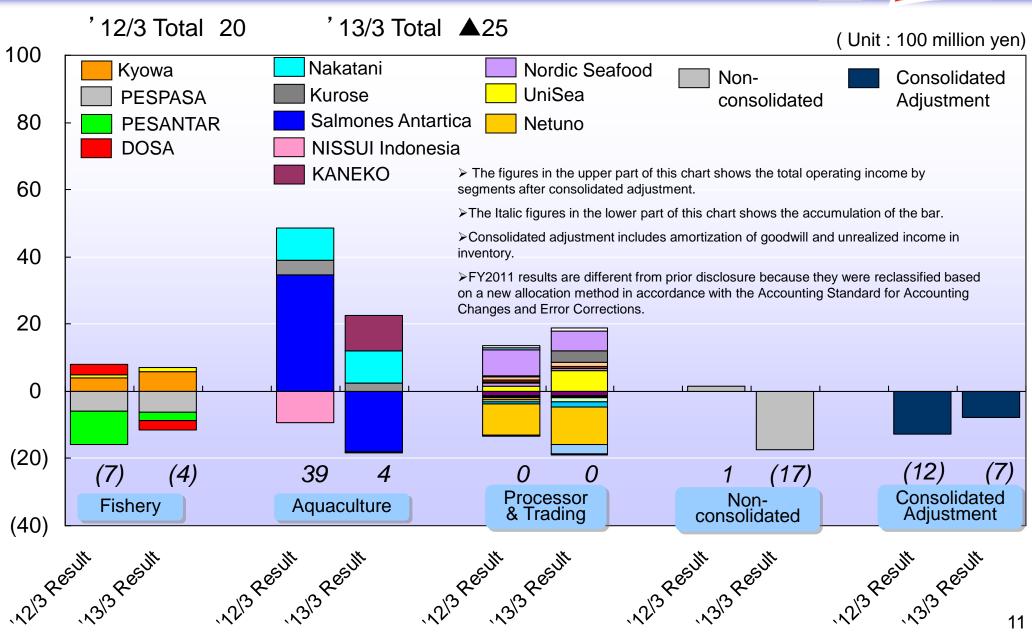




#### Overview of FY2012 (Marine Products)

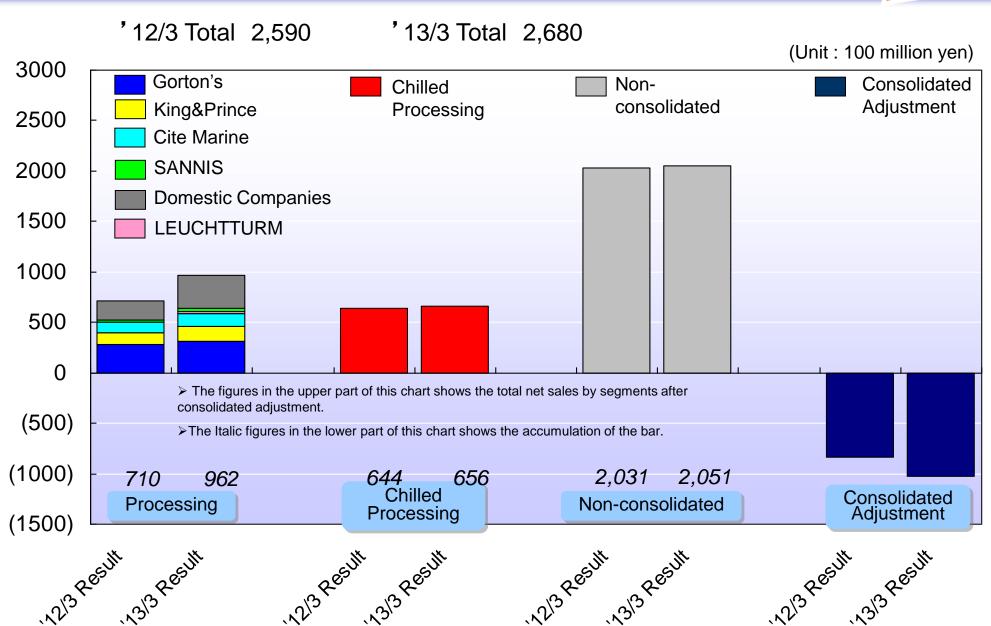
Y-on-Y Comparison of Operating Income by Group Companies





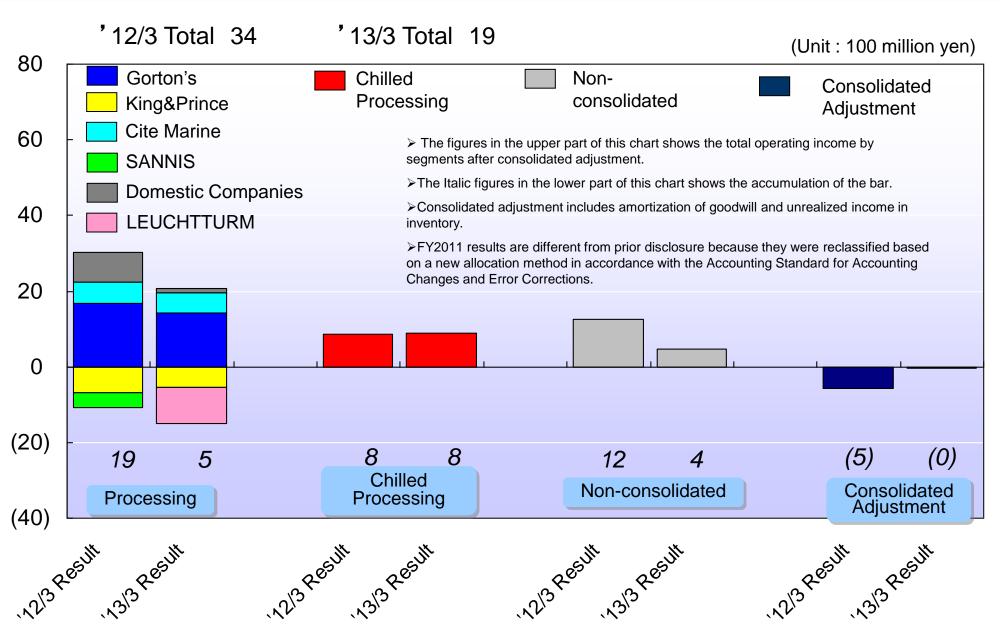
# Overview of FY2012 (Food Business Products) Y-on-Y Comparison of Net Sales by Group Companies





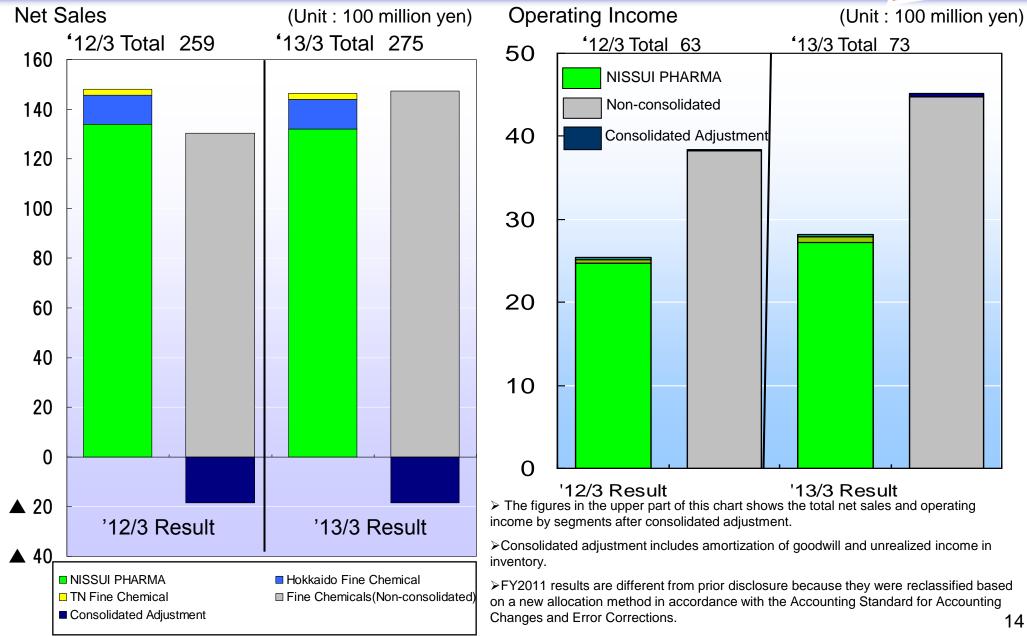
# Overview of FY2012 (Food Business Products) Y-on-Y Comparison of Operating Income by Group Companies





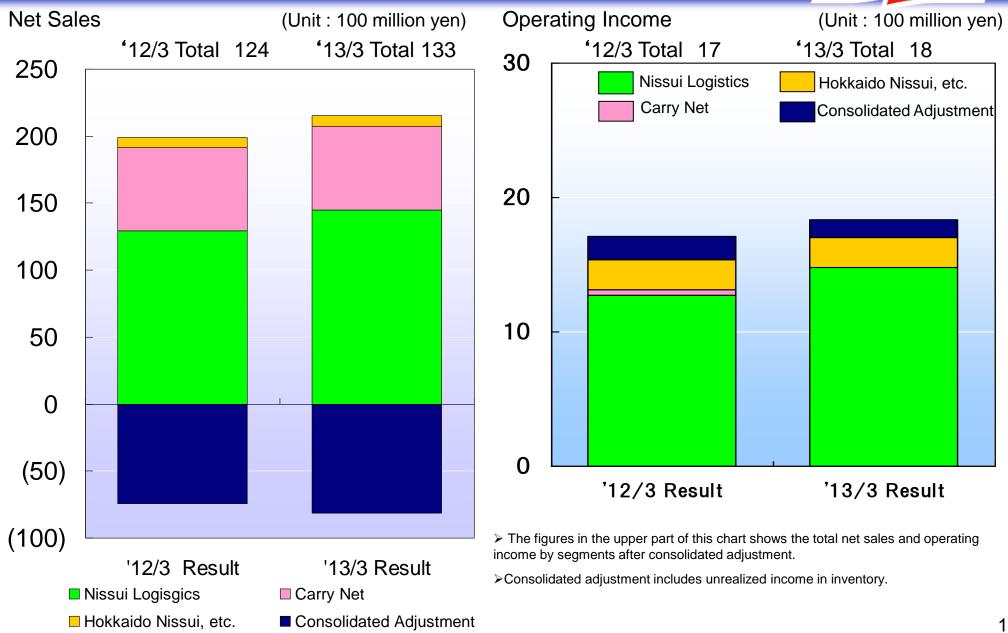
# Overview of FY2012 (Fine Chemical Business) Y-on-Y Net Sales and Operating Income by Group Companies





### Overview of FY2012 (General Distribution) Y-on-Y Net Sales and Operating Income by Group Companies





#### Overview of FY2012 Non-consolidated Income Statement (Y-on-Y)



(Critt: 100 million you)	FY2012	%	FY2011	%	Increase /Decrease	%
Net Sales	3,298		3,300		(2)	(0.1%)
Gross Profit	661	20.1%	681	20.7%	(19)	(2.9%)
SGA expenses	669		676		(6)	
Operating Income (Loss)	(7)	(0.2%)	5	0.2%	(13)	_
Non operating income	68		47		21	
Non operating expenses	54		42		12	
Ordinary Income	6	0.2%	10	0.3%	(4)	(43.0%)
Extraordinary Income	13		4		9	
Extraordinary Expenses	17		128		(110)	
Income before taxes	2	0.1%	(113)	(3.4%)	115	_
Income taxes - current	1		3		(1)	
Income taxes - deferred	(2)		(59)		56	
Net Income (Loss)	3	0.1%	(56)	(1.7%)	60	_



#### Marine Products Business

- Overall price decrease in frozen marine products such as salmon/trout resulted in a lower gross margin ratio and losses were made in fishmeal business in first half.
- Market hit the bottom and the inventory turnover rate improved as a result of efforts to reduce inventory in second half.

#### Food Products Business

Frozen prepared food : Sales expense rose due to intensification of

sales competition as well as rise in the price of

raw materials

Fish sausage : Although we kept market share, the category

has been weakening.

#### Fine Chemical Business

- The impact of the National Health Insurance price revision was covered by the increase in sales volume.
- Sales volume of "IMARK" and "IMARKs" (Food for specified Health Uses containing EPA and DHA) were increased.