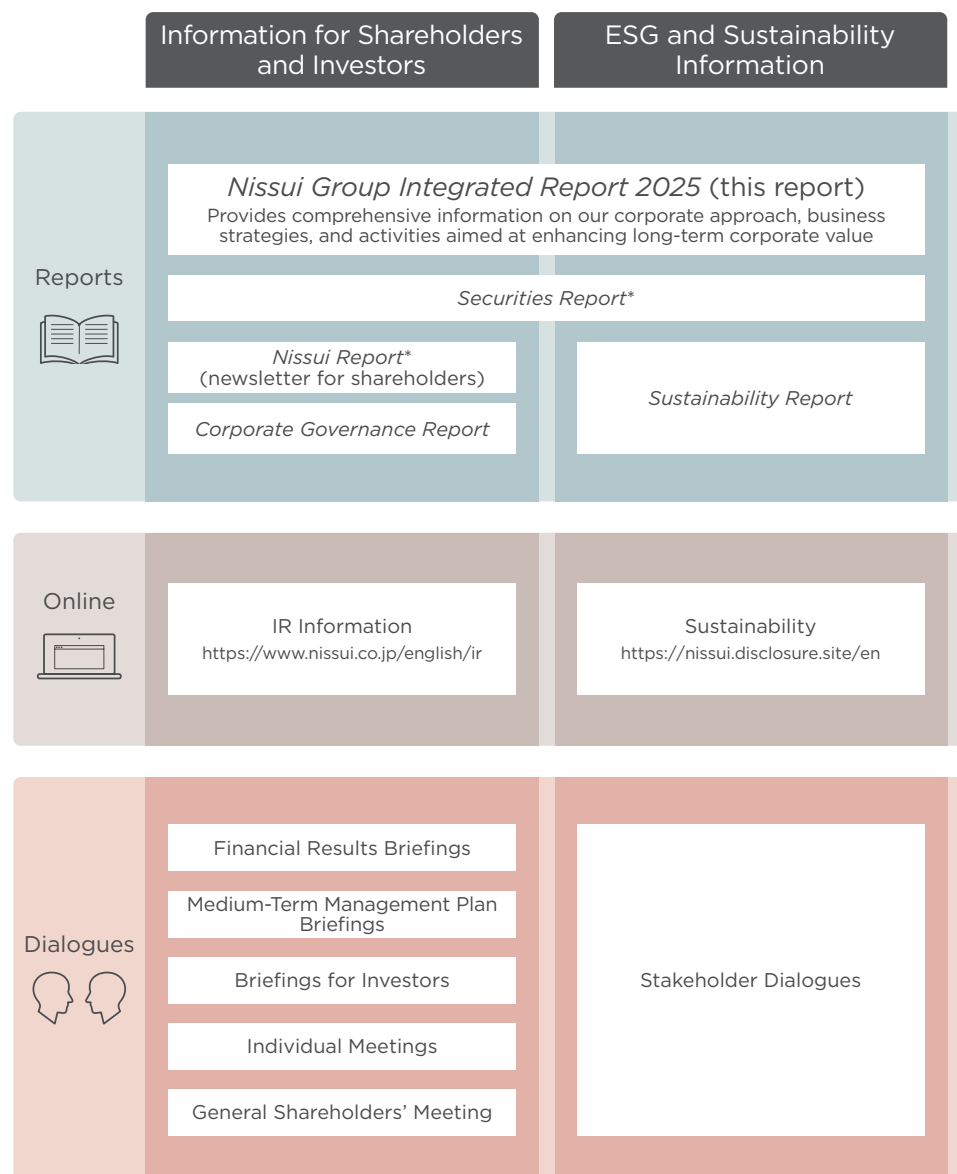




Our Communication Tools



* Japanese only

Editorial Policy

Nissui Corporation issues this integrated report as a communication tool, mainly for the benefit of shareholders and investors. The report tells the story of how we are enhancing corporate value by describing the Nissui Group's long-term vision, strategies, and business performance, and linking that to ESG and sustainability information. In addition to this report, the Company discloses information through various other communication tools, which we hope you find helpful in gaining a deeper understanding of our business.

> Reporting Period

The report mainly covers activities conducted from April 1, 2024, to March 31, 2025. However, exceptions are made where appropriate, such as when citing past circumstances and data or using recent examples for illustrative purposes.

> Reporting Scope

This report covers Nissui Corporation ("the Company") and its subsidiaries and affiliates ("Group companies") in and outside Japan (collectively referred to as "the Group" or "the Nissui Group").

> Referenced Guidelines

- *Integrated Reporting Framework*, IFRS Foundation
- *GRI Standards*, Global Reporting Initiative
- *Recommendations of the Task Force on Climate-related Financial Disclosures* (TCFD)
- *Recommendations of the Task Force on Nature-related Financial Disclosures* (TNFD)
- *Guidance for Collaborative Value Creation*, Japan's Ministry of Economy, Trade and Industry

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Disclaimer regarding Forward-Looking Statements

The business projections and other forward-looking statements contained in this report are based on certain reasonable assumptions and on information available to the Company at the time the report was written. Please be advised that actual business performance may significantly differ from these business projections due to various factors.

Cover Design Concept

The Nissui Group works with its Global Links colleagues under a shared aspiration, transforming marine resources into various forms of value and delivering that value to the dining table. The cover of *Integrated Report 2025* emphasizes our value chain, which is our strength, the human capital that support it, and consumers, framed by a motif based on the shape of our brand symbol. The design illustrates our activities to create innovative food solutions worldwide, linking the ocean to the dining table and one person to another.

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